#### **REGULAR MEETING**

The regular meeting of the Board of County Road Commissioners of Iron County was held on Tuesday, December 14, 2021, at 8:30 a.m. in the Road Commission office at 800 W. Franklin Street, Iron River, Michigan.

Chairman Schmidt led the Pledge of Allegiance and opened the meeting.

Present for the roll call were Chairman Ernie Schmidt, Vice-Chairman Chuck Battan, Dan Germic, Sue Clisch, Ron Frailing along with Superintendent/Manager Douglas C. Tomasoski P.E., Finance Director/Clerk Lisa M. Powell and Attorney Mark Tousignant.

#### **ADDITIONS TO THE AGENDA**

10(d) Non-union

10(e)Dozer invoice for repairs

Additions were added to the agenda in a motion from Commissioner Frailing, supported by Battan.

Ayes: All Navs: None Motion carried.

#### **MINUTES TO BE APPROVED**

The following minutes were presented: Regular and Audit November 9, 2021.

A motion by Commissioner Germic, support by Clisch to accept the above minutes.

Ayes: All Nays: None Motion carried.

#### **DISBURSEMENTS TO BE APPROVED**

The disbursements to be approved included:

a. Payrolls of:

\$ 113,784.56

b. Prepaid Claims of:

152.549.93

c. Accounts Payables of:

360,983.72

Total: \$ 627,318.21

It was motioned by Commissioner Battan supported by Clisch to approve the Audit Committee Report dated November 30, 2021, covering the above disbursements.

Roll call vote: Ayes- Germic, Clisch, Frailing, Battan and Schmidt

Nays: None Motion carried.

#### SUPERINTENDENT'S REPORT

The Superintendent presented his report.

Task Force meeting December 16 at 9am, Kent County buyout being considered, permanent fuel tank info for February meeting, gravel bids to go out, HIP/CRSSA grant discussed.

#### **DELEGATIONS**

none

#### **COMMITTEE REPORTS**

Dan Germic for Parks and Recreation committee Cooks Run still being discussed.

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### TASK FORCE REVIEW

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DEN TRIBUL

The Task Force meeting is Thursday at 9am in the office conference room.

#### FEDERAL BUYOUT COMPARISON

The comparison is attached to the minutes. The comparison came with a labor savings and with time savings due to less paperwork. There is also a bid advantage with quantity on local projects. A motion to participate in the Federal exchange of a range of \$300,000 to \$337,000 with Kent County at an 80% exchange rate was made by Frailing with support by Clisch.

Roll call vote: Aves- Battan, Frailing, Clisch, Germic and Schmidt

Nays: None Motion carried. The first public, it is more a much a control most of their and their and the second of the later

#### **NEW BUSINESS**

#### SET BUDGET APPROVAL MEETING DATE

Employee committee to meet with Superintendent/Manager Doug C, Tomasoski, P.E. at 1pm on Monday the 27<sup>th</sup> for his evaluation with the Budget approval meeting to start at 2pm. 

#### SCHEDULE THE REORGANIZATIONAL MEETING

Meeting set for January 3<sup>rd</sup>/ 2022 at 1:30pm

#### SUPERINTENDENT EVALUATION DATE

This meeting was set for 1pm on December 27, at 1pm.

#### NON UNION EVALUATION DATE

This meeting was set for December 27th at 2pm with the budget approval meeting.

#### **DOZER REPAIR INVOICE**

The RMS invoice for \$11,661.04 was approved in a motion from Battan and supported by Clisch.

Roll call vote: Ayes- Germic, Clisch, Frailing, Battan and Schmidt

Nays: None Motion carried.

#### **PUBLIC COMMENT**

none

#### **ATTORNEY'S REPORT**

All is guiet, Mark is going to Arizona after Christmas and will still be available with Dennis Tousignant attending if needed.

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#### **COMMISSIONERS' COMMENTS**

Commissioner Battan mentioned the wing and plow, Chairman Schmidt mentioned the unlawful plowing into the roadway.

#### RECESS FROM THE REGULAR MEETING INTO 2022 BUDGET HEARING

At 9:19am the BUDGET HEARING started with a motion from Commissioner Germic and supported by Clisch

Ayes: All Nays: None Motion carried.

#### **BUDGET HEARING**

The 2022 Budget was presented by the Superintendent/Manager and the Finance Director and is attached to the minutes.

#### **EXIT BUDGET HEARING INTO REGULAR MEETING**

At 10:15am the budget hearing was exited, and we returned to the regular meeting in a motion by Commissioner Germic and supported by Clisch.

Ayes: All Nays: None Motion carried.

#### **EXIT REGULAR MEETING INTO EXECUTIVE SESSION**

The regular meeting was paused as an executive session was started with a motion by Commissioner Battan and supported by Clisch to review union contract language.

Roll call vote: Ayes- Battan, Frailing, Clisch, Germic and Schmidt Nays: None

Motion carried.

#### **EXIT EXECUTIVE SESSION**

Exited Executive Session at 10:45am with a motion by Commissioner Germic and supported by Battan.

Roll call vote: Ayes- Battan, Frailing, Clisch, Germic and Schmidt

Nays: None Motion carried.

#### **RESUME REGULAR MEETING**

Resumed Regular Session at 10:45am with a motion by Commissioner Germic and supported by Battan.

Ayes: All Nays: None Motion carried.

AND SERVICE CONTRACTOR

There are three items in the union contract draft presentation that need to be brought forth for union consideration.

1. Eliminate the added Article 24, New Section 9. "Should the four(4) day, ten(10) hour work week be extended beyond mid-October by mutual agreement, as described in paragraph #8 above, the starting time may be adjusted to 6:30A.M.

This motion was made by Commissioner Frailing with support from Battan.

Roll call vote: Ayes- Battan, Frailing, Clisch, Germic and Schmidt

Nays: None Motion carried.

2. Article 32 Section 5, add the following: Comp time must be used between May 1 and November 1.

to her and the second second and the second second and

This motion was made by Commissioner Germic with support from Frailing.

Roll call vote: Ayes- Germic, Frailing, Battan and Schmidt Navs: Clisch

Nays: Clisch Motion carried.

**3.** Article 50 Section 2, remove the following "or savings from the hard cap", "or under" and "or subtracted from". From the paragraph:

"Using the previous year's employee contribution rate as the starting point, any increases in premium costs above the hard cap or savings below the hard cap, will be shared equally by all employees covered under the Employer's group health coverage. The amount over or under the hard cap will be added to or subtracted from the employee's previous year contribution rate.

This motion was made by Commissioner Germic and supported by Frailing.

Roll call vote: Aves- Battan, Frailing, Germic and Schmidt

Nays: Clisch Motion carried.

At 11:08 a.m. with no further business to come before the Board, it was motioned by Germic supported by Frailing, to adjourn.

Ayes: All Nays: None Motion carried.

Ernie Schmidt, Chairman

Lisa M. Powell, CPA Clerk

### Federal Aid Buyout summary

CR-424 phase 4 (CR-639 to Treeline)

sht 1

allocated federal STP funds = \$340,000

Oakland Co reimbursement payment = \$272,000

∴ Net revenue "loss" = \$68,000

Revenue "loss"	(\$68,000)
Savings of Unit Price Differencial - Ph4 vs Ph3 (see sht 2)	\$48,317
Savings of LABOR - Ph4 vs Ph3 (see sht 3)	\$28,222
Calculated net COST savings w/ buyout	\$8,539

Phase 3 = 1.52 ml Phase 4 = 1.22 ml

## Comparison of Phase 3 & Phase 4 Construction Costs

sht 2

ltem (all common or réquired)		Phase 3 unit price		Phase 3 * modified nit price or lump sum	13	Phase 4 unit price	1	unit price or lump sum) lifferencial	Phase 4 Quantity	Cost Differential
Mobilization *	\$	37,500.00	\$	30,000.00	\$	8,100.00	\$	(21,900.00)	1	(21,900)
HMA - Crush & Shape	\$	1.20			\$	1,10	\$	(0.10)	24081	(2,408)
Approach CLII, 3"	\$	3,75	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		\$	4,25	\$	0,50	759	380
Shoulder CLII, 4"	\$	4,25			\$	9,75	\$	(0.50)	2867	(1,434)
HMA, LVSP	\$	64.45			\$	61.75	\$	(2.70)	4566.44	(12,329)
Post, Steel	\$	6.00			\$	6.00	\$		263	0
Sign, Removal	\$	100.00			\$	25.00	\$	(75.00)		(1,425)
Sign, Type A	\$	16.00			\$	15.00	\$	(1.00)	61.25	(61)
Sign, Type B	\$	17,00			\$	15.00	\$	(2.00)	62.75	(126)
Pavt Mrkg, 4", White	\$	6.39			\$	0.85	\$	(0.04)	6322	(253)
Pavt Mrkg, 6", White	\$	0.49			\$	0.45	\$	(0.04)	6015	(241)
Recess Pavt Mrkg	\$	0.58			\$	0.59	\$	0.01	12930	129
Pavt Mrkg, 4", Yellow	\$	0.90			\$	0.85	\$	(0.05)	12930	_ (647)
Arrow Board, Furnished	\$	400.00			\$	350.00	\$	(50,00)	2 3 2 5 2 2 2	(100)
Arrow Board, Operated	\$	200.00		143 (24) 17 (4) (4) (4) 18 (4) (4) (4)	\$	100.00	\$	(100,00)	********** <b>2</b>	(200)
Minor Traffic Devices *	\$	13,832.00	\$	11,065,60	\$	12,300.00	\$	1,234,40	1	1,234
Part Mrkg - Temp	\$	1.65			\$	0.60	\$	(1.05)	258	(271)
Sign, Temp, Furnished **	\$	4.00	\$	1,176.60	\$		\$	(1,176.60)	Ô	(1,177)
Sign, Temp, Operated **	\$	1.00	\$	294,40	\$	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$	(294.40)	o	(294
Sign, Temp, Special, Furn **	\$	8.00	\$	102,40	\$		\$	(102,40)	o	(102
Sign, Temp, Special, Oper **	\$	1.00	\$	12.80	\$		\$	(12.80)	0	(13)
Traffic Regulator *	\$	8,975.00	\$	7,180.00	Ş	100.00	\$	(7,080.00)	1	(7,080)

calculated total savings = (\$4

(\$48,317)

\* modified unit price calc.

Phase 3 = 1.52 ml

Phase 4 = 1.22 ml

1.22 + 1.52 = 80%

use 80% of Ph3 vs Ph4 to account for difference in project lengths.

<sup>\*\*</sup> no Item in Phase 4, therefore saving = to 80% of Phase 3

### Comparison of Phase 3 & Phase 4 Labor-Equip-Mat'l etc., Costs

sht 8

	Phase 3	≈ 1.52 mi		•			Phase	4 ≈ 1.22 ml	
PHASE 3 C	ONSTRUCTIO	N					PHASE 4	CONSTRUCTION	
	cost 809	% calc *	hours			hrs **	cost	modified to w/out ICRC drainage work	savings
Labor Equipment Fringe	\$ 1,254	9328 19008 45.818	318			114	\$ 8,367 \$ 8,930 \$ 15,247	\$ 1 3512 8 1 311 9 3 6 403	(\$5,713.86) (\$192.20) (\$10,411.46) (\$16,317.52)
·					this ph 114 hrs oversig	ase includin represents	g culverts/c the time sp of ICRC drain	ent on project	
Mate substitutes to the first year and every	n sji kolumusik diskonye erime en isto och et eje gila medicana kryo	and the second and the second second to the second	des libert had printed with ey	tar colonos actomorphisticolonal wat	1	of total oth	ner costs is o	ised for	odystykynym mynysylvyn y mystykyn den y that de gallen y de ga
PHASE 3 EI	<u>vgineering</u>						PHASE 4	ENGINEERING	
	cost 809	% calc *	hours	80% hr*	hours	% of 80% hours	cost	yellet deligyid inazyakna karepanya ilayan	
Labor Equipment Fringe	\$ 118		182	145.6	48	33.0%			(\$4,221.40) \$9.50 (\$7,692.80)
									(\$11,904.60)

calculated total savings = (\$28,222.12)

Phase 3 = 1.52 ml

Phase 4 = 1.22 mi

1.22 + 1.52 = 80%

4 use 80% of Ph3 vs Ph4 to account for difference in project lengths.

<sup>\*</sup> modified unit price calc.

# 86 12/22/2021 IRON COUNTY ROAD COMMISSION **2022 BUDGET-REVENUES**

		:OV	O\ 12/31/20	12/20/2021					
	REVENUE	2019. DI AGIIUAL DE	2020 / 1 ACTUAL IDA	2021 Aoluster euogei	2021 ACTUAL	2022 BUDGET			
101.403	COUNTY MILLAGE	215,269			230,911	230,000			
	Primary Road Heavy Maintenance			ACTION IN	3176 <b>10</b> 1136				
	Baumgartner Road PH2			24 / P		195,200			
	Baumgartner Road PH3			4/502777		337,000			
	Buck Lake Road					258,573			
	CR 424 PH5	330,112				333,600			
01.511	CR 424 ph3 Kolbas		315,643		7.1				
80,583	CR 424 ph4 639 to Treeline		272,000		and the second				
01.511	Sunset Lake Road Ph 3-130455				territoria de la compansión de la compan				
	Rainbow Trail		235,824						
	Ottawa Laké Road	J.		744,800	733,520	(人) 经基础的			
1.17	PRIMARY ROAD HEAVY MAINTENANCE TOTAL:	330,112	823,467	744,800	733,520	1,124,373			
	Primary Road Structure Maintenance	14. TENEDO							
	Primary Road Structure Heavy Maintenance								
	PRIMARY ROAD STRUCTURE HEAVY MAINTENANCE TO	•							
01.521	PRIMARY ROAD NON-MOTORIZED TOTAL:	\$25 P. C.							
		the second of th		#45 \$45.75 B					
39.551	Primary Road Construction-CR 424 Kolbas	123,792	86,085	politica de la compansión de	and the second of the second o				
	PRIMARY ROAD CONSTRUCTION TOTAL:	123,792	86,085						
46	Michigan Transportation Fund								
46.01	Engineering	10,000	10,000	10,000	10,000	10,00			
46.02	Primary Roads	2,511,637	2,469,495	3,240,000	2,734,657	2,898,00			
46,03	Local Roads	1,119,069	1,104,611	1,260,000	1,206,054	1,302,00			
56	General Fund Distributions			ALTER THE					
46,06	Snow Removal	-139,000	147,428	155,000	154,922	155,00			
	MICHIGAN TRANSPORTATION FUND TOTAL:	3,779,706	3,731,534	4,665,000	4,105,633	4,365,00			
	PRIMARY ROAD MAINTENANCE TOTAL:					Ase Office			
48	FOREST ROAD FUND TOTAL:	213,420	213,420	213,430	en e	213,43			
51,551	Larson Road TED								
	Local Road Construction			a de l'Article	10 0 LONE 10 C				
	LOCAL ROAD CONSTRUCTION TOTAL:								
	Township Contributions								
	Bates Township	305,854	58,537	100,000	116,811	100,00			
	Larson Road-TED funds		195,973	1975 (S. 1996) * 1986					
	Crystal Falls Township	422,913	3,894	300,000	260,095	250,00			
	Hematite Township					100,00			
	Iron River Township	73,915		200,000	223,093	200,00			
	Mansfield Township	161,952		100,000	113,333	100,00			
	Mastodon Township	130,512	48,942	20,000	***	200,00			
	Stambaugh Township	416,651	142,537	200,000	205,524	200,00			
80 -	TOWNSHIP CONTRIBUTIONS TOTAL:	1,511,797	449,883	920,000	918,856	1,150,00			
80	OTHER CONTRIBUTIONS TOTAL:	15,027							
	Wild River Culvert	AN TOTAL BUT AND THE TOTAL STREET				600,00			
	(A)								
27	STATE TRUNKLINE MAINTENANCE	1,472,538	1,231,497	1,503,335	1,031,888	1,100,00			

627/01/0/0	Audit Adjustinent	77,295						100,000
628	STATE TRUNKLINE NON-MAINTENANCE	56,766		75,799	Ц	880,000	832,921	80,000
600.629	STL Overhead	131,999		129,950	[]	203,283	89,097	120,000
0.63	TWA Overhead					6,800	65,018	6,800
0.630	Other Overhead	6,070		6,514	Ц	7,500	4,675	6,000
0.643	Salvage and Timber Sales	1,114	$\prod$	462		6,000	14,459	6,000
600.646	Handling Charge	713		85		750	2,050	750
653	Permits	8,120		7,062		9,000	7,126	9,000
664.665	Interest Earned	36,030		28,744		18,000	14,831	15,000
697	Proceeds From Lease Purchases-289	211,400				243,323	242,813	-
	Sale of Fixed Assets	<b>b</b>				Ph.		
	Gain/Loss on Disposal of Equipment					112,000	111,356	
	Fund Balance Use		$\prod$					4
671.69			$\prod$					
	TOTAL REVENUES:	8,191,169	$\prod$	7,010,549		9,764,222	8,405,155	9,126,354

### IRON COUNTY ROAD COMMISSION 2022 BUDGET-EXPENDITURES

12/22/2021

PER:

PER:

CODVI 12/31/20 12/20/2021 2021 2019 2020 EXPENDITURES ACTUAL TÜ ACTUAL DJÚSTEĎ BÚDGE ACTUAL BUDGET 458.459 Primary Road Heavy Maintenance 334,000 Buck Lake Buck Lake Engineering 1.029 . 10,000 CR 424 PH2 2 Mile Hill-Kolbas 487,718 23,715 CR 424 PH3 Kolbas to CR639 518,771 CR 424 PH3 Eng 10,723 1,751 CR 424 Eng PH4 CR639 to Treeline Rd (Buyout) 1.504 3,722  $q_{\mathbf{x}}^{-1,q}$ Serie 1 4 421,720 Z. CR 424 Phase 4 Construction . CR 424 Eng PH5 23.0 10,000 CR424 PH5 Treeline Rd to Blue Lake Hill (topo) 333,600 10,000 CR 424 Culvert . . 21.869 . 40,000 CR 424 Overlay 245,250 Baumgartner Road Ph 2 1,751 10,000 Baumgartner Road Ph 2 Eng 27,126 5,000 Baumgartner Road Culvert 40 -185 Baumgartner Road Ph 3 Culverts 4 422,500 Baumgartner Road Ph 3 Construction 10,000 Baumgartner Road Ph 3 Eng 1 Other Sunset Lake Road PH3-130455 1,787 CR 643 Bates Amasa Road 2.5 . . Rainbow Trail Eng 3,420 974 -324,167 Rainbow Trail Project-206998 1,742 Gibbs City West Gravel . 120,000 Ponozzo Road Gravel 121.812 w 9,290 Tamarack Road Gravel . Robinson Lake Gravel 130,928 **Basswood Road Culvert** 14,554 4 . 333 4 Ottawa Lake Road . 64,507 5,000 15.515 w. 1 Ottawa Lake Road-Culverts 19,721 6.460 Ottawa Lake Road-Engineer **Bates Gaastra Culvert** 10,748 46 12 . Winslow Lake Road Gravel 22,352 4 10,000 FH15 Culvert Linings 87,058 60,429 Bituminous Overlays (Osterland Rd) MDNR Rec Trail Improvements -30,000 **Primary Road Culvert Replacements** . ji . 1,395,878 1,249,800 1,222,558 PRIMARY ROAD HEAVY MAINTENANCE TOTAL: 961,073 1,655,779 458A PRIMARY ROAD STRUCTURE HEAVY MAINTENANCE TOTAL: PRIMARY ROAD NON-MOTORIZED TOTAL: 22,628 25,672 trail Primary Road Routine Maintenance 466 1,726,327 1,019,401 1.623.999 1.450,00 PRIMARY ROAD ROUTINE MAINTENANCE TOTAL: 1,756,662 23,042 25,000 50,006 466A PRIMARY ROAD STRUCTURE MAINTENANCE TOTAL: 438 24,370 LOCAL ROAD CONSTRUCTION TOTAL:

488.489	Local Road Heavy Maintenance	T	T	$\Pi$		1	П	II -	AND THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN THE PERSON NAMED	T
1	Bates Township	†	257,216	$^{\dagger\dagger}$	$\parallel \parallel$	A	Н	-	*	100,000
	Larson Road	+	1,320	$^{\dagger\dagger}$		284,427	Н		-	200,000
2	Crystal Falls Township	+	438,124	H	-	2017127	Н			250,000
<u> </u>	Hematite Township	╁	750,127	╫┤	#-		Н			100,000
	Iron River Township	╁	74,684	$\mathbb{H}$	#	84	Н		·	200,000
	Mansfield Township	╁	138,921	╫┤	#	04	Н			<del></del>
6	Mastodon Township	+-		╫┤	H	40.005	Н	-		100,000
7	Stambaugh Township	+-	152,136	₩	-	40,005	H	-		200,000
ICRC	Startbaugh Township	-	413,843	₩	$\parallel$	148,019	H		<u> </u>	200,000
ICIC		-		Щ	Ш		H		-	70,000
	LOCAL ROAD HEAVY MAINTENANCE TOTAL:	<del> </del>	1,476,243	$\parallel \mid$	$\parallel \parallel$	472,536	Ц	1,090,000	1,073,036	1,220,000
		1	19 1 1	Ш	Щ		Ц			
	Other Projects	1		Ш	Ш		Ц			:
	Wild River Culvert			Щ					7213752	650,000
496	LOCAL ROAD ROUTINE MAINTENANCE TOTAL:		2,009,588	Ш	Ш	1,642,662	Ц	1,996,800	1,526,041	1,650,000
									100	Marijanahar
496A	LOCAL ROAD STRUCTURE MAINTENANCE TOTAL:		120			129	П	6,000	5,939	20,000
								100		
	LOCAL ROAD STRUCTURE HEAVY MAINTENANCE TOTAL:	Γ		П	П		П	0		
510	Equipment Expense – Direct (Eqt repair)	T	1,295,589	T	$\prod$	1,027,624	m	900,000	790,952	900,000
511	Equipment Expense - Indirect (shop and supplies)		415,337	Ħ	$\dagger \dagger \dagger$	389,260	IT	350,000	290,086	350,000
512	Equipment Expense – Operating (fuel, oils, grease)	П	236,940		Ш	157,950	Ħ	250,000	170,767	250,000
669	Less: Equipment Rentals	T	(1,800,383)		$\parallel \uparrow$	(1,586,918)	+	(1,900,000)	(1,614,664)	(1,700,000)
	NET EQUIPMENT EXPENSE TOTAL:	-	147,483	+	†	(12,085)	+	(400,000)	(362,859)	(200,000)
			2-17,7:00			(22,000)	N. Control	(-400,000)	(502,655)	(2.00,000)
	Distributive Expense			Ħ						
-	Account 513 – Fringe Benefits	H		Н	₩		+			
<del></del>	Account 514 - Engineer Tech	H	-	Н	$\mathbb{H}$	(0)	4			
	NET DISTRIBUTIVE EXPENSE TOTAL:	-		Н	₩	CONTRACTOR OF THE PROPERTY OF THE PARTY OF T				
	NET DISTRIBUTIVE EXPENSE TOTAL:	1808	•			(0)		-	•	-
CA.F					Щ					
515	Administrative Expense (Wages, office ops and all travel)		540,576	Ш	Щ	581,510	1	600,000	524,976	500,000
-	NET ADMINISTRATIVE EXPENSE TOTAL:		540,576	Ш	Ш	581,510	Ш	600,000	524,976	500,000
-		Ц		Ш	Ш		Ш			
517	State Trunk Line Maintenance		1,453,838	Ш	Ц	1,119,332	$\parallel$	1,503,335	1,215,693	1,500,000
518	State Trunk Line TWA (extra jobs added)	Ш	56,766	Ш		75,799		880,000	851,211	80,000
	STATE TOTAL:	П	1,510,604	П	П	1,195,131	I	2,383,335	2,066,904	1,580,000
		П		П	П					
	Capital Outlay	П		П	$\Pi$		1			**************************************
900.976	1- Road Equipment	П	284,100	Ш	11	354,760	1	264,164	252,165	355,000
	IR Garage Parking lot	$\sqcap$	78,463	Ħ	Ħ		1	***************************************		
	Buildings	П			T		1	#1		10,000
	Shop Equipment	${\dagger}$	7,457	Н	$\dagger \dagger$		$\dagger$	***************************************	Martin 1995 of the section of the se	5,000
	Fuel Tanks	H	7,74.7	₩	++		╢	***************************************		250,000
	Engineering & Office Equipment	$\vdash \vdash$	1,865	╫	+		╫		······································	20,000
671	Less: Depreciation	╫	(368,772)		+	(408,603)	╫	(405,000)	Merita Accidentar e de polyago a Militar como processoro.	(450,000)
	NET CAPITAL OUTLAY:	₩	CONTRACTOR OF THE PROPERTY OF THE PARTY OF T			entranterior de la région de la r	nie.	THE PERSON NAMED IN COLUMN 2 I	752 4.55	Name and Publishers of the Party of the Part
	NEI CAFIIAL OU LLAT.		3,113	Ш	₩	(53,844)		(140,836)	252,165	190,000
001	Long Tours Date But a Lad Day		242.505	W	H	20100	4	200	A4====	202.00
991	Long Term Debt Principal Payment - Equipment purchases	$\vdash$		Щ		224,063	#	228,529	217,724	225,000
	Long Term Debt Principal Payment – Garage Bond	$\vdash \downarrow$	85,000	Ш	1	85,000	4	85,000	85,000	85,000
	Bond Amortization	Щ	CARL THE COURT OF	Щ		681	Щ	681		
	DEBT PAYMENTS TOTAL:		328,519	Щ	Щ	309,744	$\parallel$	314,210	302,724	310,000
			1				H			
5	Interest Expense - Garage Bond		40,996		$\prod$	39,254	ſſ	38,237	38,238	35,000
	Interest Expense – Equipment purchases	T	10,360	I	П	10,272	I	6,594	5,446	5,575
	INTEREST EXPENSE TOTAL:	M	51,356	1	Ш	49,526	T	44,831	43,684	40,575
	Fund Balange Expenditure; 📜 🕍 🚈 🕬 (1997)			#		E-15 to the latest				,
ACCOUNT OF THE PARTY OF THE PAR	TOTAL EXPENDITURES:	#	8,808,404	1	m	6,649,302	Ħ	8,895,467	8,303,535	9,126,354
			4,000,707	Щ	Ш		7			المراد المدارد